Empowering Employees. Inspiring Change.

Small Agency Management Report

Commodity Futures Trading Commission

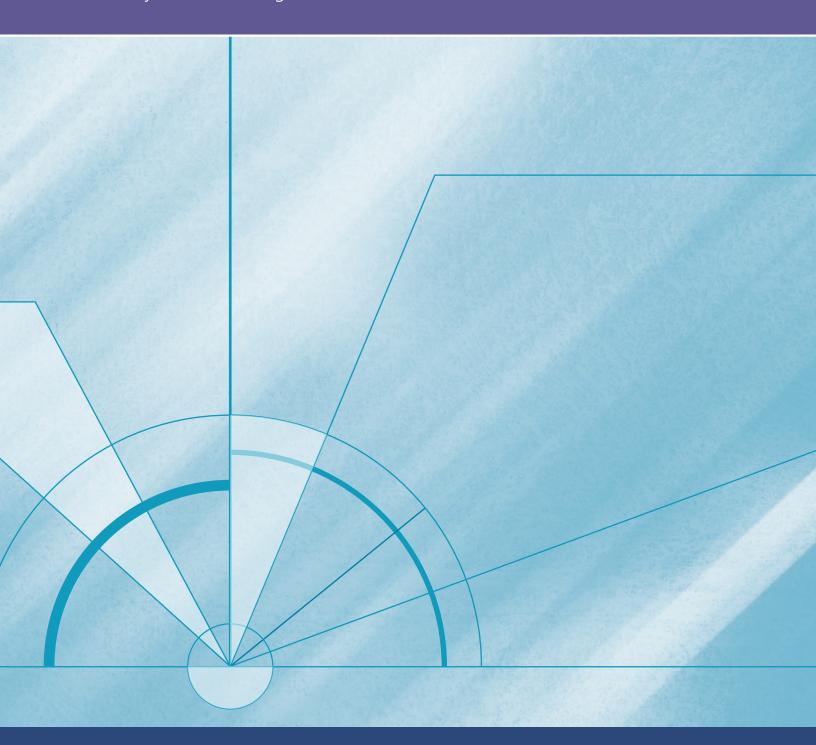




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About This Report

The 2020 OPM Federal Employee Viewpoint Survey (OPM FEVS) Small Agency Management Report (SAM) was designed to provide an overview of survey results, enabling agencies to easily identify issues and take action for improvement. The SAM can be helpful in providing a starting point for analysis of your agency's OPM FEVS results, acting as an agency overview before drilling down into specific components of the agency for a more in-depth analysis. This report also highlights important agency successes, which should be acknowledged. We encourage you to share both successes and areas for improvement with employees.

Changes to the 2020 Survey

The OPM FEVS looks a little different this year. In prior years, the survey included 71 standard core items, but the core items were reduced to 38 in 2020 for several reasons. Due to the COVID-19 pandemic, many agencies asked OPM to substantially shorten the 2020 survey to ease administrative burden and demonstrate sensitivity to employee situations. Congress and numerous agencies also asked OPM to include COVID-19 items to be responsive to changing conditions that might impact the needs of employees and agencies. Agency level results for the COVID-19 items can be found in Appendix B. The 2020 survey is the result of OPM's goal to be responsive to the needs of employees and agencies in this unprecedented pandemic.

Sections of the SAM

Respondent Overview

The Respondent Overview provides a snapshot of the characteristics of your employees who responded to the survey. Understanding who responded in your agency has a number of benefits. For example, this section allows you to better understand the ratio of seasoned employees who may be preparing for retirement to newer employees, which can be helpful in guiding your recruiting and retention efforts. It is important to keep in mind that this is a survey respondent overview, and these percentages may not match up exactly to your agency's total population characteristics.

Employee Engagement Index and Global Satisfaction Index

The Employee Engagement Index (EEI) and Global Satisfaction Index provide agencies with consistent metrics for measuring progress toward objectives. Benchmarks are included to provide insight into how your agency compares to others, and to encourage information sharing between agencies. For example, some of the top ranking agencies in the Employee Engagement Index may have suggestions on things that have and have not worked to engage their employees. Trends for the indices are also displayed.

Decision Aid

The Decision Aid is useful in easily identifying the most critical issues in your agency as well as recognizing where your agency has improved since 2019. The Decision Aid is divided into three sections to help you focus your attention on improvements and declines in your core item results since last year:

Increases contains items that increased since 2019

Decreases contains items that decreased since 2019

No Change contains items that did not change since 2019

Note: The Decision Aid only includes items 1-38, excluding item 11. See Appendix C for a breakdown of the Work-Life results for your agency.

About This Report

About This Report (continued)

Appendices

The appendices give you an opportunity to more thoroughly understand your workforce by displaying item-level results.

Appendix A shows how well your agency scored relative to other small agencies. Scanning the graphs can indicate how your agency is generally performing as well as help you identify particularly strong or weak areas.

Appendix B shows the COVID-19 Pandemic results for your agency.

Appendix C shows the Work-Life Program and demographic results for your agency.

Appendix D lists all agencies arranged by employee population size.

Understanding Your Results

When reviewing results, keep the guidelines below in mind. These guidelines were created to organize survey results in a way that is easier to digest and interpret.

Percent Positive is the sum of two positive categories (e.g., Strongly Agree/Agree)

Percent Negative is the sum of two negative categories (e.g., Strongly Disagree/Disagree)

Percent Neutral is the neutral category (e.g., Neither Agree nor Disagree)

Identifying Strengths, Challenges, and Neutral Findings

65 percent positive or higher is considered a strength

35 percent negative or higher is considered a challenge

30 percent neutral or higher suggests uncertainty, presenting an opportunity for communication between managers and staff

Identifying Increases and Decreases

Movement up or down since the previous year is another important piece of information to consider when examining your results. Any increase or decrease in results can be important; however larger increases or decreases (generally 3 or more percentage points) may be a result of significant changes taking place within your agency and should be explored. Increases indicate positive change that should continue to be reinforced. Decreases, especially in areas considered mission critical, may call for appropriate action to initiate and support beneficial workplace improvements.

Additional OPM FEVS Resources

Other Reports

Governmentwide Management Report

This report provides an overview of the governmentwide results. The report includes item results, index scores, information on who responded to the survey, survey updates, and other special topics.

All Levels, All Indices, All Items Report

The purpose of this report is to provide a comprehensive summary of all OPM FEVS items and index scores for subagencies with at least 10 respondents in a Microsoft® Excel® spreadsheet.

Subagency Comparison Report

This report provides the results of all the offices that report to the same "parent" office. This report is only created when there are two or more sub-offices that both have at least 10 responses. Note: Subagency reports are only available for agencies that included organizational breakouts in 2020.

About This Report 2



About This Report (continued)

Subagency Breakout Report

This report displays survey results for a single office so long as it has at least 10 responses. Note: Subagency reports are only available for agencies that included organizational breakouts in 2020.

Occupational Series Reports

This report allows for the comparison of occupational series and families at the agency and first level.

Demographic Comparison Reports

This report allows for the comparison of demographic subgroups at the agency level.

Annual Employee Survey (AES) Report

This report is a Microsoft® Excel® spreadsheet with a breakdown of agency and first level results. It also includes trends from previous OPM FEVS administrations.

Websites

OPM FEVS Website

Agencies and the general public can access governmentwide data reports, as well as special topic reports produced from the OPM FEVS. This website includes results from the 2004 administration of the survey to the present. Access the OPM FEVS website at www.opm.gov/FEVS.

Public Release Data File (PRDF)

A public use data set is available for the OPM FEVS and can be requested by completing the form available at: www.opm.gov/fevs/public-data-file. Note: The 2020 PRDF will be available in the spring of 2021.

FedScope

OPM's FedScope is an online publicly available tool which allows users to access and analyze HR data from OPM's Enterprise Human Resources Integration (EHRI). Access this site using the following link: www.fedscope.opm.gov.

OPM FEVS Online Reporting and Analysis Tool

A password protected tool for agency points of contact to access agency-specific and governmentwide reports. In addition, agency users can develop customized reports that may be useful for data analysis and action planning. Questions and feedback for this online tool can be sent to EVS@opm.gov.

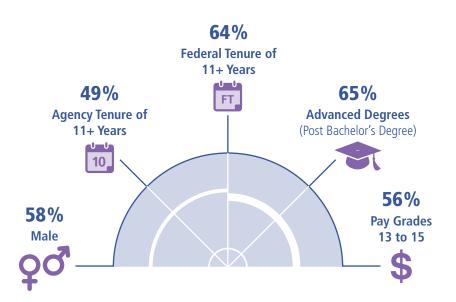
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Respondent Overview

The Unique Characteristics of Commodity Futures Trading Commission Respondents

The figures below provide a snapshot of your survey participants. The most frequently selected response choice for each demographic item is highlighted in the first figure. The second figure displays the total breakdown of OPM FEVS respondents by generation. Please be aware that these results are based on survey respondents, which may differ from the characteristics of the total employee population of your agency.



CFTC Response Rate

73%

(459 out of 628 employees responded)

Field Period

September 24, 2020 – November 5, 2020 Overall 2019 Response Rate: **65**%

Component Response Rates

83% Office of the Chief Economist

83% Office of the Executive Director

78% Division of Swap Dealer and Intermediary Oversight

77% Division of Enforcement

74% Division of Market Oversight

71% Division of Clearing and Risk

64% Office of General Counsel

63% Office of Data and Technology

55% Office of the Chairman

Agency results have a margin of error of +/- 4%

Gener	ations	
<1%	Traditionalists	(born 1945 or earlier)
29%	Baby Boomers	(born 1946–1964)
54%	Generation X	(born 1965–1980)
17%	Generation Y	(born 1981–1996)
0%	Generation Z	(born 1997 or later)

Notes: The sum of percentages may not add to 100 due to rounding. For the full list of demographic item results, please see Appendix C.

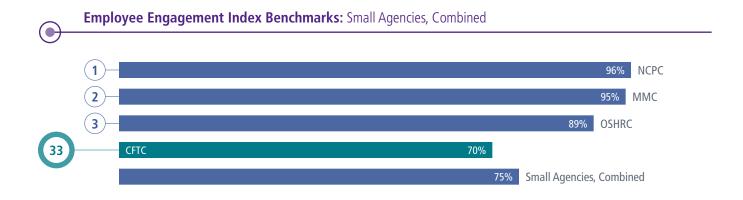
Respondent Overview 4



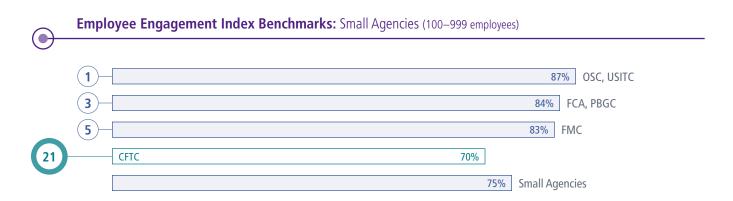
Employee Engagement Index

Because the OPM FEVS is an assessment of organizational climate, the Employee Engagement Index (EEI) does not directly evaluate an employee's level of engagement. Therefore, instead of measuring aspects of engagement such as focused attention and dedication to completing assignments, this index concentrates on factors that lead to an engaged workforce (e.g., supporting employee development, communicating agency goals).

Below, you can see where your agency's EEI score ranks (out of 42 small agencies with 10 or more respondents) and how it compares to the combined small agency average. The names of the highest-ranked small agencies are listed to facilitate the sharing of information, such as best practices.



In addition to looking at your agency's EEI results from a combined small agencies perspective, the figure below allows you to compare your EEI results to those from similar sized agencies. Appendix D contains a listing of agencies by size category for your reference.





Employee Engagement Index (continued)

This table displays the EEI score for each component in your agency as well as the scores for the three engagement subindices, which can facilitate information-sharing within your agency. To provide more information on engagement, the table also includes engagement trends back to 2017 for your components, as well as the combined small agency trends for comparison. Please note that depending on organizational structure in previous administrations, not all components may trend back to 2017.

Employee Engagement Index Component Scores and Trends

		EELT	rends		20	ces	
Agency	2017	2018	2019	2020	Leaders Lead	Supervisors	Intrinsic Work Experience
Small Agencies, Combined	70	69	69	75	64	83	78
Commodity Futures Trading Commission	67	68	66	70	58	81	71
Office of the Chief Economist	_			86	83	91	85
Office of the Executive Director	77	72	78	73	62	80	77
Office of General Counsel	66	77	71	73	64	81	75
Division of Enforcement	70	67	64	73	60	85	74
Division of Clearing and Risk	74	74	63	68	57	81	67
Office of Data and Technology	69	66	66	67	46	79	76
Division of Swap Dealer and Intermediary Oversight	58	63	70	65	52	79	65
Division of Market Oversight	57	60	51	63	53	77	60
Office of the Chairman	_	63		63	60	63	66

Leaders Lead: Employees' perceptions of leadership's integrity as well as leadership behaviors such as communication and workforce motivation. (Q.26, 27, 28, 30, and 31)

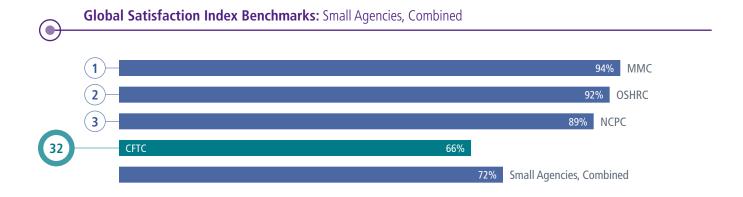
Supervisors: Interpersonal relationship between worker and supervisor, including trust, respect, and support. (Q.21, 22, 23, 24, and 25)

Intrinsic Work Experience: Employees' feelings of motivation and competency relating to their role in the workplace. (Q.2, 3, 4, 6, and 7)

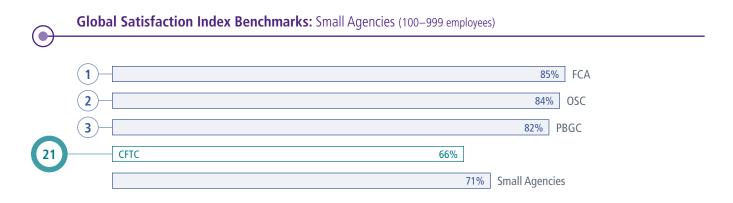


Global Satisfaction Index

The Global Satisfaction Index is a combination of employees' satisfaction with their jobs, their pay, and their organization, plus their willingness to recommend their organization as a good place to work. Below, you can see where your agency's Global Satisfaction Index score ranks (out of 42 small agencies with 10 or more respondents) and how it compares to the combined small agency average. The names of the highest-ranked small agencies are listed to facilitate the sharing of information, such as best practices.



In addition to looking at your agency's Global Satisfaction Index results from a combined small agencies perspective, the figure below allows you to compare your Global Satisfaction Index results to those from similar sized agencies. Appendix D contains a listing of agencies by size category for your reference.



Global Satisfaction Index



Global Satisfaction Index (continued)

This table displays the Global Satisfaction index score for each component in your agency as well as the scores for the four items that make up the index. To provide more information on Global satisfaction, the table also includes trends back to 2017 for your components, as well as the combined small agency trends for comparison. Please note that depending on organizational structure in previous administrations, not all components may trend back to 2017.

Global Satisfaction Index Component Scores and Trends

	GS Index Trends 2020 Global Satisfa				action Index Items			
Agency	2017	2018	2019	2020	Job Satisfaction	Pay Satisfaction	Organization Satisfaction	Recommend Organization
Small Agencies, Combined	66	65	65	72	75	68	70	73
Commodity Futures Trading Commission	57	58	62	66	70	61	66	68
Office of the Chief Economist	_	_	_	85	100	66	78	94
Office of the Executive Director	72	68	76	73	77	81	69	64
Office of the Chairman	_	57	_	71	81	83	69	50
Division of Enforcement	59	54	57	70	71	57	75	77
Division of Clearing and Risk	62	63	59	67	71	61	68	69
Office of General Counsel	59	64	69	63	63	63	55	73
Office of Data and Technology	58	61	64	62	69	52	61	65
Division of Market Oversight	44	46	43	60	60	65	60	55
Division of Swap Dealer and Intermediary Oversight	51	60	72	59	66	42	57	73

Job Satisfaction: Considering everything, how satisfied are you with your job? (Q.36)

Pay Satisfaction: Considering everything, how satisfied are you with your pay? (Q.37)

Organization Satisfaction: Considering everything, how satisfied are you with your organization? (Q.38)

Recommend Organization: I recommend my organization as a good place to work. (Q.17)

Global Satisfaction Index 8



Decision Aid: Increases

Identifying Increases Since 2019

The items in this section are sorted by greatest to smallest increase in percent positive results. The items are sorted to allow you to quickly and easily identify where your agency has made the greatest improvements since last year.

Using the Legend Icons

The legend icons provide context for interpreting these results. While these items have improved, some may still be considered challenges (35% or more negative) or others may have reached the 65% or more positive mark and become new strengths this year. The "Top Pos/Neg" icons highlight where an item is either in the top 10 positive items or top 10 negative items for your agency.

35 Items Increased Since 2019



Strength

These items are 65 percent positive or higher



Caution

These items are 30 percent neutral or higher



Challenge

These items are 35 percent negative or higher



New Strength

These items became a new strength in 2020



Top Pos/Neg

These items are in your top positive or top negative

Item	2019 Positive	2020 Positive	2020 Neutral	2020 Negative	Increase Since 2019
The people I work with cooperate to get the job done. (Q. 9)	73	+84	8	8	+11
In my work unit, differences in performance are recognized in a meaningful way. (Q. 12)	23	33	26	41	+10
Employees are recognized for providing high quality products and services. (Q. 14)	44	54	20	- 26	+10
My agency is successful at accomplishing its mission. (Q. 16)	76	+85	9	5	+9
Managers communicate the goals of the organization. (Q. 28)	55	64	17	19	+9
Supervisors in my work unit support employee development. (Q. 21)	72	+81	8	11	+9
My talents are used well in the workplace. (Q. 6)	52	61	13	- 26	+9
In my organization, senior leaders generate high levels of motivation and commitment in the workforce. (Q. 26)	41	49	21	- 30	+8
Considering everything, how satisfied are you with your job? (Q. 36)	63	70	16	14	+7
Considering everything, how satisfied are you with your organization? (Q. 38)	60	66	18	16	+6
I feel encouraged to come up with new and better ways of doing things. (Q. 2)	56	62	15	22	+6

Notes: The Decision Aid only includes core items (items 1-38, excluding item 11) that carried over from the 2019 OPM FEVS. See Appendix C for a breakdown of the Work-Life results for your agency.

Decision Aid: Increases 9



Decision Aid: Increases (continued)

Item	2019 Positive	2020 Positive	2020 Neutral	2020 Negative	Increase Since 2019
My supervisor is committed to a workforce representative of all segments of society. (Q. 20)	74	+80	12	8	+6
I believe the results of this survey will be used to make my agency a better place to work. (Q. 18)	40	46	22	32	+6
I am given a real opportunity to improve my skills in my organization. (Q. 1)	59	65	16	19	+6
My workload is reasonable. (Q. 5)	62	67	13	20	+5
Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? (Q. 30)	56	61	20	19	+5
Managers promote communication among different work units (for example, about projects, goals, needed resources). (Q. 29)	47	52	19	29	+5
Senior leaders demonstrate support for Work-Life programs. (Q. 32)	70	75	17	9	+5
In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. (Q. 10)	29	33	33	34	+4
I know what is expected of me on the job. (Q. 4)	73	77	10	13	+4
My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. (Q. 13)	80	+84	6	10	+4
I have a high level of respect for my organization's senior leaders. (Q. 31)	52	55	22	24	+3
My organization's senior leaders maintain high standards of honesty and integrity. (Q. 27)	56	59	21	20	+3
How satisfied are you with the information you receive from management on what's going on in your organization? (Q. 34)	48	51	19	- 30	+3
My work gives me a feeling of personal accomplishment. (Q. 3)	69	72	14	14	+3
Employees are protected from health and safety hazards on the job. (Q. 15)	83	+85	10	5	+2
I recommend my organization as a good place to work. (Q. 17)	66	68	19	12	+2
I know how my work relates to the agency's goals. (Q. 7)	82	+84	7	9	+2
Considering everything, how satisfied are you with your pay? (Q. 37)	59	61	15	24	+2
My supervisor treats me with respect. (Q. 23)	85	+87	6	8	+2
How satisfied are you with your involvement in decisions that affect your work? (Q. 33)	50	51	20	= 28	+1
My supervisor listens to what I have to say. (Q. 22)	82	+83	6	11	+1

Decision Aid: Increases 10



Decision Aid: Increases (continued)

Item	2019 Positive	2020 Positive	2020 Neutral	2020 Negative	Increase Since 2019
How satisfied are you with the recognition you receive for doing a good job? (Q. 35)	48	49	27	- 25	+1
I have trust and confidence in my supervisor. (Q. 24)	75	76	10	14	+1
I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. (Q. 8)	66	67	18	15	+1

Decision Aid: Increases 11



Decision Aid: Decreases

Identifying Decreases Since 2019

The items in this section are sorted by greatest to smallest decrease in percent positive results. The items are sorted to allow you to quickly and easily identify where results have dropped since last year.

Using the Legend Icons

The legend icons provide context for interpreting these results. When identifying the most critical decreases to focus on, it is important to check if these decreases are also identified as challenges (35% or more negative) or if they were previously identified as strengths that have fallen below the 65% or more positive threshold. The "Top Pos/Neg" icons highlight where an item is either in the top 10 positive items or top 10 negative items for your agency.



1 Item Decreased Since 2019



Strength

These items are 65 percent positive or higher



Caution

These items are 30 percent neutral or higher



Challenge

These items are 35 percent negative or higher



Past Strength

These items are no longer a strength in 2020



Top Pos/Neg

These items are in your top positive or top negative

Item	2019	2020	2020	2020	Decrease
	Positive	Positive	Neutral	Negative	Since 2019
My supervisor supports my need to balance work and other life issues. (Q. 19)	91	+89	6	5	-2

Note: The Decision Aid only includes core items (items 1-38, excluding item 11) that carried over from the 2019 OPM FEVS. See Appendix C for a breakdown of the Work-Life results for your agency.

Decision Aid: Decreases 12



Decision Aid: No Change

Identifying Items That Have Not Changed Since 2019

Your percent positive results for these items have not changed since last year. These are items that your agency is maintaining, which can be either a positive, neutral, or negative finding. For example, an item with low percent positive results over several years is a strong indication of a need for focused action. You may also want to consider changing or updating your approach to addressing these issues if the item has been the focus of attention in the past. On the other hand, a trend of stable, high percent positive results is a finding that should be celebrated. Review each item carefully to determine whether there may be areas of concern for your agency.

Using the Legend Icons

The legend icons provide context for interpreting results. While these items have not increased or decreased, they still may be causes for celebration or concern depending on the percent positive, negative, and neutral results. The "Top Pos/Neg" icons highlight where an item is either in the top 10 positive items or top 10 negative items for your agency.



1 Item Did Not Change Since 2019



These items are 65 percent positive or higher



Caution

These items are 30 percent neutral or higher



O Challenge

These items are 35 percent negative or higher



Top Pos/Neg

These items are in your top positive or top negative

Item	2019 Positive	2020 Positive	2020 Neutral	2020 Negative	Change Since 2019
Overall, how good a job do you feel is being done by your immediate supervisor? (Q. 25)	78	78	10	11	0

Note: The Decision Aid only includes core items (items 1-38, excluding item 11) that carried over from the 2019 OPM FEVS. See Appendix C for a breakdown of the Work-Life results for your agency.

Decision Aid: No Change



Appendix A: Item Results and Benchmarks

For each item, your agency's percent positive results are shown on a 0 to 100 scale, with the triangular arrow indicating where your agency falls. The gray bars represent the range of scores for the 42 small agencies surveyed that had 10 or more respondents.

To understand how well your agency performed compared to other small agencies, focus on the location of the triangle within the gray bar. If the triangle is toward the right side of the bar, then your agency was above average on that item. If it is at the right edge of the bar, then you had the highest percent positive results for that item. Additionally, you can numerically compare your percent positive results to the combined small agency average, listed to the right of each item.

My Work Experience

Item	CFTC 0 Low High 100	2020 Small Agencies, Combined
‡1. I am given a real opportunity to improve my skills in my organization.	65%	74%
I feel encouraged to come up with new and better ways of doing things.	62%	71%
3. My work gives me a feeling of personal accomplishment.	72%	79%
4. I know what is expected of me on the job.	77%	84%
‡5. My workload is reasonable.	67%	68%
‡6. My talents are used well in the workplace.	61%	69%
‡7. I know how my work relates to the agency's goals.	84%	89%
‡8. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	67%	67%

Note: Items included on the Annual Employee Survey are noted by a double dagger (‡).



My Work Unit



Note: Items included on the Annual Employee Survey are noted by a double dagger (‡).

7

Performance

Item	2020 Agency	2020 Small Agencies, Combined
11. In my work unit, poor performers usually:		
Remain in the work unit and improve their performance over time	14%	20%
Remain in the work unit and continue to underperform	48%	35%
Leave the work unit - removed or transferred	3%	9%
Leave the work unit - quit	2%	4%
There are no poor performers in my work unit	32%	33%

Note: The sum of percentages may not add to 100 due to rounding.





My Agency



Note: Items included on the Annual Employee Survey are noted by a double dagger (‡).



My Supervisor





Leadership

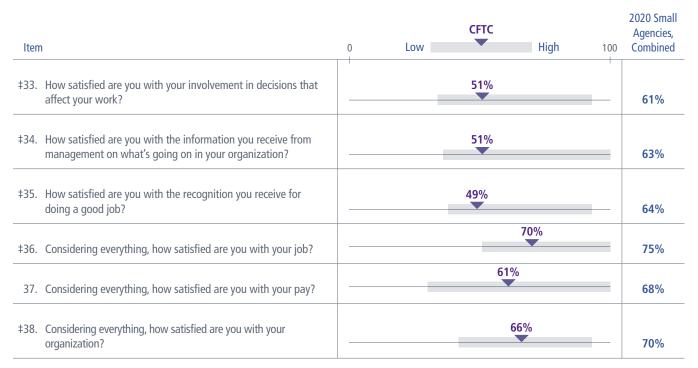
Item		0	Low	CFTC		High	100	2020 Small Agencies, Combined
	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	_		49%				55%
	My organization's senior leaders maintain high standards of honesty and integrity.			!	59%			62%
‡28.	Managers communicate the goals of the organization.	_			64%			70%
	Managers promote communication among different work units (for example, about projects, goals, needed resources).	_		52%	, 0		_	61%
	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?		_		61%			69%
31.	I have a high level of respect for my organization's senior leaders.			55	%			63%
32.	Senior leaders demonstrate support for Work-Life programs.	_				75%		74%

Note: Items included on the Annual Employee Survey are noted by a double dagger (‡).





My Satisfaction



Note: Items included on the Annual Employee Survey are noted by a double dagger (‡).



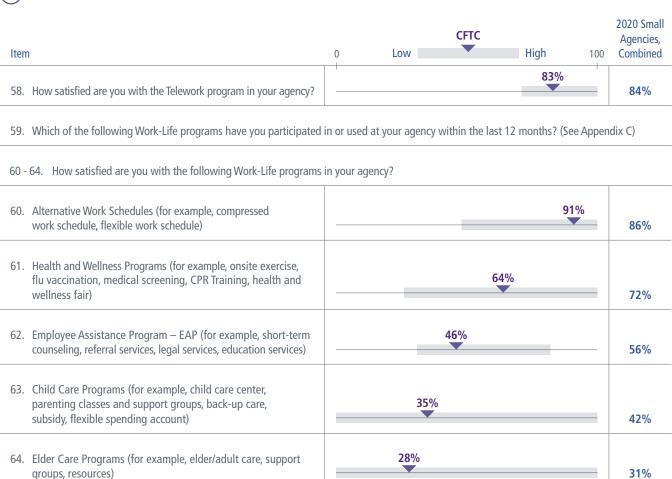
COVID-19 Pandemic







Work-Life





Appendix B: COVID-19 Pandemic Results

Items addressing the COVID-19 Pandemic were added to the 2020 OPM FEVS in order to be responsive to the needs of agencies and to assess employee experiences and challenges during this unprecedented time. Your agency's results are listed in this section.

When responding to the questions in this section, respondents were asked to think of their experiences during the COVID-19 pandemic (for much of the Federal Government, pandemic responses began in March 2020), unless otherwise instructed.

Background

Item	2020 Percentages
39. During the COVID-19 pandemic, on average what percentage of your work time have you been physically present at your agency worksite (including headquarters, bureau, field offices, etc.)?	
100% of my work time	2
At least 75% but less than 100%	<1
At least 50% but less than 75%	0
At least 25% but less than 50%	<1
Less than 25%	24
I have not been physically present at my agency worksite during the pandemic	73

Note: The sum of percentages may not add to 100 due to rounding.

Item	Before	During Peak	As of Now
40. Please select the response that BEST describes your teleworking schedule (1) BEFORE the COVID-19 pandemic, (2) DURING the PEAK of the pandemic, and (3) AS OF the date you responded to this survey:			
l telework every work day	1	98	96
I telework 3 or 4 days per week	1	1	2
I telework 1 or 2 days per week	53	0	<1
I telework, but only about 1 or 2 days per month	8	<1	<1
I telework very infrequently, on an unscheduled or short-term basis	18	<1	<1
I do not telework because I have to be physically present on the job (e.g., law enforcement officers, TSA agent, border patrol agent, security personnel)	<1	0	0
I do not telework because of technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking	<1	0	0
I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework	1	0	0
I do not telework because I choose not to telework	17	<1	1

Note: The sum of percentages may not add to 100 due to rounding.



ltem	2020 Percentages
41. What type(s) of leave have you used because of the pandemic? (Mark all that apply)	
Leave under the Emergency Paid Sick Leave Act (part of the Families First Coronavirus Response Act)	11
Annual leave	45
Sick leave	34
Weather and safety leave	1
Administrative leave	19
Other paid leave (e.g., comp time, credit hours)	24
Unpaid leave (e.g., LWOP)	0
I have not used leave because of the pandemic	44
If the response to item 41 was "I have not used leave because of the pandemic", item 41a was skipped. 41a. During the COVID-19 pandemic, what percentage of your total work time have you used leave because of the p	andemic?
100% of my work time	1
At least 75% but less than 100%	1
At least 50% but less than 75%	0
At least 25% but less than 50%	7
Less than 25%	91
How have you changed your participation in alternative work schedules (AWS) because of the COVID-19 pandemic Examples of AWS include compressed work and flexible work schedule.	ic?
I began an alternative work schedule	9
I ended my usual alternative work schedule	5
No change because of the pandemic	86

Note: The sum of percentages may not add to 100 due to rounding. For item 41, the sum of the percentages will add to more than 100% because respondents could choose more than one response option.



Employee Supports

tem	Needed and available to me		Not needed by me now
43. How has your organization supported your well-being needs during the COVID-19 pandemic?			
Expanded telework	93	1	7
Expanded work schedule flexibilities	76	2	23
Expanded leave policies	56	8	36
More information on available leave policies	54	7	39
Expanded mental health resources (e.g., assistance with stress of COVID-19)	18	9	74
Expanded physical health resources (e.g., temperature checks, COVID-19 illness testing) at my agency worksite	6	11	84
Timely communication about possible COVID-19 illness at my agency worksite	40	19	41
Protection of employees at higher risk for severe illness from COVID-19 exposure	32	8	60
Limited access to my agency worksite buildings/facilities (e.g., closures, limits on activities with external visitors/groups)	51	2	47
Social distancing (e.g., limits on group size, reduced access to common areas) in my agency worksite	25	3	72
Rearranged workspaces to maximize social distancing	8	5	87
Encouraged use of personal protective equipment (PPE) or other safety equipment in my agency worksite	24	3	73
Cleaning and sanitizing supplies available to reduce risk of illness in my agency worksite	20	5	75
Training for all employees on health and safety protocols	11	14	74

Note: The sum of percentages may not add to 100 due to rounding.



During the COVID-19 Pandemic	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree
44-46. My organization's senior leaders have					
demonstrated commitment to employee health and safety.	69	23	4	2	1
supported policies and procedures to protect employee health and safety.	67	25	4	2	2
provided effective communications about the pandemic.	51	34	9	4	2
47-49. My supervisor has					
shown concern for my health and safety.	65	24	7	2	1
supported my efforts to stay healthy and safe while working.	67	22	8	2	1
created an environment where I can voice my concerns about staying healthy and safe.	62	22	13	3	1

Notes: The sum of percentages may not add to 100 due to rounding. "No Basis to Judge" responses were removed from these results. To see a full breakdown of responses, please refer to the 2020 Annual Employee Survey (AES) report.

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Work Supports

ltem	Needed and available to me	Needed, but not available to me	Not needed by me now
50. How has your organization supported your work during the COVID-19 pandemic?			
Consistent communication (e.g., organizational status, what to expect)	83	12	5
Training for new/changed work or work processes because of the pandemic	27	14	60
Reallocation of resources (e.g., staffing, budget, materials) to support changes in work because of the pandemic	33	16	50
Help with commuting issues (e.g., alternatives to public transportation)	10	8	82
Options for work/business travel	11	5	84
Information on remote work policies, procedures, and expectations	72	5	23
Training on how to work remotely	32	9	59
Equipment and technology for working remotely (e.g., laptops, cell phone, Information Technology infrastructure)	74	14	11
Expanded collaboration tools (e.g., video conferencing, teleconferencing)	68	16	15
Expanded training for using remote work tools and applications	38	22	40
Expanded Information Technology (IT) support	52	21	27
Information about data security policies and procedures	61	11	28

Note: The sum of percentages may not add to 100 due to rounding.



Item	2020 Percentages
51. Does the type of work you do require you to be physically present at a	worksite (e.g., border patrol agent, TSA agent, meat inspector)?
Yes	1
No	98

Note: The sum of percentages may not add to 100 due to rounding.



Other

Work Effects

Item	1	2020 Percentages
52.	How disruptive has the COVID-19 pandemic been to your ability to do your work?	
	Extremely	3
	Very	8
	Somewhat	20
	Slightly	29
	Not at All	40
53.	How have your work demands changed because of the COVID-19 pandemic?	
	Greatly Increased	12
	Somewhat Increased	32
	About the Same	54
	Somewhat Decreased	2
	Greatly Decreased	0

Notes: The sum of percentages may not add to 100 due to rounding. "No Basis to Judge" responses were removed from these results. To see a full breakdown of responses, please refer to the 2020 Annual Employee Survey (AES) report.

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	Most of Always the Time		Sometimes		Rarely		Never			
Item	PRIOR	DURING	PRIOR	DURING	PRIOR	DURING	PRIOR	DURING	PRIOR	DURING
54-55. My Work Unit										
met / has met the needs of our customers.	61	63	34	31	4	4	<1	1	<1	<1
contributed / has contributed positively to my agency's performance.	69	73	26	21	4	5	1	1	<1	<1
produced / has produced high- quality work.	68	69	26	23	5	5	1	2	<1	<1
adapted / has adapted to changing priorities.	65	69	26	23	7	5	1	2	<1	<1
successfully / has successfully collaborated.	60	61	26	25	10	9	3	3	1	1
achieved / has achieved our goals.	60	64	33	28	6	6	1	1	<1	<1

Notes: The sum of percentages may not add to 100 due to rounding. "No Basis to Judge" responses were removed from these results. To see a full breakdown of responses, please refer to the 2020 Annual Employee Survey (AES) report.

Item	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree
56. In the phased return of employees to the agency worksite (i.e., opening up government), my organization has made employee safety a top priority.	56	31	7	3	3
57. Based on my organization's handling of the COVID-19 pandemic, I believe my organization will respond effectively to future emergencies.	42	41	10	4	2

Notes: The sum of percentages may not add to 100 due to rounding. "No Basis to Judge" responses were removed from these results. To see a full breakdown of responses, please refer to the 2020 Annual Employee Survey (AES) report.



Work-Life

Item	2020 Percentages
58-64. Work-Life Programs (See Appendix C)	
65. Which of the following paid and unpaid child care arrangements have you used to perform your work responsibilities during the COVID-19 pandemic? (Mark all that apply)	
I do not have any child care responsibilities	52
No arrangements needed to manage child care responsibilities (e.g., older children)	14
Child care in my own home (e.g., other parent, relative, nanny, au pair)	22
Alternative work arrangement (e.g., telework, flexible work schedule)	23
Child care center	6
Paid leave	19
Unpaid leave	1
Child care in someone else's home (e.g., relative or neighbor, professional child care provider)	7
Respite care (temporary care of a sick or disabled child, providing relief for their usual caregiver)	1
Agency emergency back-up care program	0
Resource and referral services for dependent child care	1
Other services/arrangements	4
66. Which of the following paid and unpaid elder/adult care arrangements have you used to perform your work responsibilities during the COVID-19 pandemic? (Mark all that apply)	
I do not have any elder/adult care responsibilities	77
No arrangements needed to manage elder/adult care responsibilities (e.g., elder can manage tasks of everyday living)	8
Alternative work arrangement (e.g., telework, flexible work schedule)	9
Elder/adult day care center	<1
Paid leave	8
Unpaid leave	1
Long-term care insurance	<1
Respite care (temporary care of a sick or disabled adult/elder, providing relief for their usual caregiver)	1
Other services/arrangements	5

Note: The sum of the percentages will add to more than 100% because respondents could choose more than one response option.

Item	Extremely	Very	Somewhat	Slightly	Not at All
67. During the COVID-19 pandemic, how disruptive have school closures/ changes been to your ability to do your work?	27	16	26	16	15
68. During the COVID-19 pandemic, how disruptive have changes to your children's day care been to your ability to do your work?	33	18	21	9	19

Note: The sum of percentages may not add to 100 due to rounding. Percentages for "I do not have responsibility for school-aged children", "I do not have responsibility for children who need day care", and "Does Not Apply" are not included.



Appendix C: Work-Life Programs & Demographic Results

Appendix C displays more detailed Work-Life Program results for your agency. It also includes a more detailed look than the reported snapshot of the demographic characteristics of your agency's survey respondents. Use the Work-Life results to gain an understanding of how your Work-Life Programs are used and rated. The demographic results can be useful in planning, recruiting, and training activities in your agency.



Telework Status

40. Please select the response that BEST describes your teleworking schedule. (See Appendix B)



Telework Satisfaction

ltem .	% Satisfaction	% All Responses
58. How satisfied are you with the Telework program in your agency?		
Very Satisfied	45	44
Satisfied	38	38
Neither Satisfied or Dissatisfied	6	6
Dissatisfied	8	8
Very Dissatisfied	3	3
Item Response Total	100	99
I choose not to participate in this program	_	1
This program is not available to me	_	0
I am unaware of this program	_	1
Total	100	100

Note: The sum of percentages may not add to 100 due to rounding.



Work-Life Program Participation

Item	2020 Percentages
59. Which of the following Work-Life programs have you participated in or used at your agency within the last 12 months? (Mark all that apply)	
Alternative Work Schedules	83
Health and Wellness Programs	18
Employee Assistance Program – EAP	5
Child Care Programs	2
Elder Care Programs	1
None listed above	16

Note: Percents will add to more than 100% because respondents could choose more than one response option.



Work-Life Program Satisfaction

Item	% Satisfaction	% All Response
60. How satisfied are you with the following Work-Life programs in your agency? Alternative Work Schedules (for example, compressed work schedule, flexible work schedule)		
Very Satisfied	56	51
Satisfied	36	33
Neither Satisfied or Dissatisfied	5	5
Dissatisfied	3	3
Very Dissatisfied	<1	<1
Item Response Total	100	91
I choose not to participate in these programs	_	8
These programs are not available to me	_	<1
I am unaware of these programs	_	<1
Total	100	100
61. How satisfied are you with the following Work-Life programs in your agency? Health and Wellness Programs (for example, onsite exercise, flu vaccination, medical screening, CPR training, health and wellness fair)		
Very Satisfied	20	13
Satisfied	44	30
Neither Satisfied or Dissatisfied	27	18
Dissatisfied	6	4
Very Dissatisfied	2	1
Item Response Total	100	67
I choose not to participate in these programs	_	24
These programs are not available to me	_	3
I am unaware of these programs	_	6
Total	100	100
62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program – EA (for example, short-term counseling, referral services, legal services, education services)	Р	
Very Satisfied	20	8
Satisfied	26	11
Neither Satisfied or Dissatisfied	46	19
Dissatisfied	5	2
Very Dissatisfied	2	1
Item Response Total	100	40
I choose not to participate in these programs	_	54
These programs are not available to me	_	<1
I am unaware of these programs	_	6
Total	100	100

Note: The sum of percentages may not add to 100 due to rounding.



Item	% Satisfaction	% All Responses
63. How satisfied are you with the following Work-Life programs in your agency? Compared to the following Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency? Compared to the following Work-Life programs in your agency.		
Very Satisfied	16	4
Satisfied	19	5
Neither Satisfied or Dissatisfied	46	11
Dissatisfied	12	3
Very Dissatisfied	6	2
Item Response Total	100	24
I choose not to participate in these programs	_	48
These programs are not available to me	_	15
I am unaware of these programs	_	13
Total	100	100
64. How satisfied are you with the following Work-Life programs in your agency? El (for example, elder/adult care, support groups, resources)	lder Care Programs	
Very Satisfied	18	3
Satisfied	10	2
Neither Satisfied or Dissatisfied	60	11
Dissatisfied	7	1
Very Dissatisfied	5	1
Item Response Total	100	19
I choose not to participate in these programs	_	47
These programs are not available to me	_	12
I am unaware of these programs	_	23
Total	100	100

Note: The sum of percentages may not add to 100 due to rounding.



Employment Demographics

Headquarters 63 Field 30 Full-time telework (e.g., home office, telecenter) 7 What is your supervisory status? Senior Leader 3 Manager 7 Supervisor 16 Team Leader 7 Non-Supervisor 67 What is your pay category/grade? 1 GS 1-6 0 GS 7-12 3 GS 13-15 56 Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) <1 Other 36	Item	2020 Percentage
Field full-time telework (e.g., home office, telecenter) What is your supervisory status? Senior Leader Senior Leader Supervisor Supervisor Team Leader Non-Supervisor Non-Supervisor Non-Supervisor Non-Supervisor What is your pay category/grade? Federal Wage System 1 GS 1-6 GS 7-12 3 GS 13-15 Senior Executive Service 3 Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) Other No Prior Military service status? No Prior Military Service 1 Retired 2 Separated or Discharged 7 The spouse of a current active duty service member of the U.S. Armed Forces The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent	Where do you work?	
Full-time telework (e.g., home office, telecenter) What is your supervisory status? Senior Leader Supervisor Team Leader Non-Supervisor Team Leader Non-Supervisor Non-Supervisor Federal Wage System 1 GS 1-6 GS 1-6 00 GS 7-12 3 GS 13-15 56 Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) Other No Prior Military Service status? No Prior Military Service status? The spouse of a current active duty service member of the U.S. Armed Forces with a disability rating of 100 percent The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent	Headquarters	63
Senior Leader 3 Manager 7 Supervisor 16 Team Leader 7 Non-Supervisor 67 What is your pay category/grade? 7 Federal Wage System 1 GS 1-6 0 GS 7-12 3 GS 13-15 56 Senior Executive Service 33 Senior Level (SL) or Scientific or Professional (ST) 1 Other 36 Senior Executive Service 31 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces 1 The syour of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces 0 None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	Field	30
Senior Leader 7 Supervisor 16 Team Leader 7 Non-Supervisor 67 What is your pay category/grade? Federal Wage System 1 GS 1-6 0 GS 7-12 3 GS 13-15 556 Senior Lexecutive Service 3 Senior Level (SL) or Scientific or Professional (ST) 41 Other 36 What is your US millitary service status? No Prior Military Service 5 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces with a disability rating of 100 percent 11 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 11 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 11 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 11 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 11 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 11 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 12 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 12 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 12 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 12 The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent 12 The widow (er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent 12 The widow (er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a	Full-time telework (e.g., home office, telecenter)	7
Manager Supervisor Supervisor Team Leader 7 Non-Supervisor 67 What is your pay category/grade? Federal Wage System 1 GS 1-6 05 1-6 0 GS 7-12 3 GS 13-15 Senior Executive Service Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) Other 36 What is your US military service status? No Prior Military Service 91 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces 1 The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent	What is your supervisory status?	
Supervisor 16 Team Leader 7 Non-Supervisor 67 What is your pay category/grade? Federal Wage System 1 GS 1-6 0 GS 7-12 3 GS 13-15 55 Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) <1 Other 36 What is your US military service status? No Prior Military Service 91 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow (er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow (er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow (er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rat	Senior Leader	3
Team Leader 7 Non-Supervisor 67 What is your pay category/grade? Federal Wage System 1 GS 1-6 GS 1-6 GS 7-12 3 GS 13-15 56 Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) <1 Other 36 What is your US military service status? No Prior Military Service 9 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 100 percen	Manager	7
Non-Supervisor What is your pay category/grade? Federal Wage System 1 GS 1-6 0 GS 7-12 3 GS 13-15 56 Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) Other 36 What is your US military service status? No Prior Military Service 91 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces 1 The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow (er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow (er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow (er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow (er) of a service member killed while on act	Supervisor	16
What is your pay category/grade? Federal Wage System 1 GS 1-6 0 GS 7-12 3 GS 13-15 56 Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) <1 Other 36 What is your US military service status? No Prior Military Service 91 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces 0 The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces 0 None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	Team Leader	7
Federal Wage System	Non-Supervisor	67
GS 1-6 GS 7-12 3 GS 13-15 Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) Other 36 What is your US military service status? No Prior Military Service 91 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces with a disability ratin	What is your pay category/grade?	
GS 7-12 3 GS 13-15 56 Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) <1 Other 36 What is your US military service status? No Prior Military Service 991 Currently in National Guard or Reserves 91 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces 0 The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces 0 None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	Federal Wage System	1
GS 13-15 Senior Executive Service 3 Senior Level (SL) or Scientific or Professional (ST) Other 36 What is your US military service status? No Prior Military Service 1 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces 0 The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces 0 None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	GS 1-6	0
Senior Executive Service Senior Level (SL) or Scientific or Professional (ST) Other Other Mhat is your US military service status? No Prior Military Service Politary Service Separated or Discharged Are you: The spouse of a current active duty service member of the U.S. Armed Forces The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	GS 7-12	3
Senior Level (SL) or Scientific or Professional (ST) Other 36 What is your US military service status? No Prior Military Service 91 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces 100 percent The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces 90 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority?	GS 13-15	56
Other What is your US military service status? No Prior Military Service 91 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces 0 The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces 0 None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	Senior Executive Service	3
What is your US military service status? No Prior Military Service 91 Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces 0 The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces 0 None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority?	Senior Level (SL) or Scientific or Professional (ST)	<1
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Currently in National Guard or Reserves 1 Retired 2 Separated or Discharged 7 Are you: The spouse of a current active duty service member of the U.S. Armed Forces 0 The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent 1 The widow(er) of a service member killed while on active duty in the U.S. Armed Forces 0 None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	What is your US military service status?	
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Separated or Discharged Are you: The spouse of a current active duty service member of the U.S. Armed Forces The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	Currently in National Guard or Reserves	1
The spouse of a current active duty service member of the U.S. Armed Forces The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100 percent The widow(er) of a service member killed while on active duty in the U.S. Armed Forces None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	Retired	2
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The widow(er) of a service member killed while on active duty in the U.S. Armed Forces None of the categories listed 99 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	The spouse of a current active duty service member of the U.S. Armed Forces	0
None of the categories listed 199 If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25		1
If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped. Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	The widow(er) of a service member killed while on active duty in the U.S. Armed Forces	0
Have you been hired under the Military Spouse Non-Competitive Hiring Authority? Yes 25	None of the categories listed	99
Yes 25		
		25



Item	2020 Percentages
How long have you been with the Federal Government (excluding military service)?	
Less than 1 year	0
1 to 3 years	3
4 to 5 years	8
6 to 10 years	25
11 to 14 years	22
15 to 20 years	11
More than 20 years	31
How long have you been with your current agency (for example, Department of Justice, Environm	nental Protection Agency)?
Less than 1 year	0
1 to 3 years	7
4 to 5 years	15
6 to 10 years	29
11 to 14 years	21
15 to 20 years	7
More than 20 years	21



Intent to Leave

Item	Before Pandemic	Today
Are you considering leaving your organization within the next year, and if so, why?		
No	79	75
Yes, to retire	3	4
Yes, to take another job within the Federal Government	10	12
Yes, to take another job outside the Federal Government	5	6
Yes, other	2	3

Notes: Demographic results are unweighted. The sum of percentages may not add to 100 due to rounding.

Item	2020 Percentages
If the response to your considering leaving your organization did not deliberate the Has your intention to leave your organization within the next year characteristics.	differ between "Before Pandemic" and "Today," this item was skipped. Inged because of the COVID-19 pandemic?
Yes	37
No	63



Retirement Plans

ltem	Before Pandemic	Today
I am planning to retire:		
Less than 1 year	0	1
1 year	2	2
2 years	3	3
3 years	6	5
4 years	3	3
5 years	6	6
More than 5 years	81	80

Notes: Demographic results are unweighted. The sum of percentages may not add to 100 due to rounding.

Item	2020 Percentages
If the response to your retirement plans did not differ between "Before Pandemic" and "Today," this item was skipped. Has your retirement plan changed because of the COVID-19 pandemic?	
Yes	40
No	60



Personal Demographics

Item	2020 Percentages
Are you of Hispanic, Latino, or Spanish origin?	
Yes	7
No	93
Are you:	
White	76
Black or African American	15
All other races	9
What is your age group?	
29 years and under	0
30-39 years old	18
40-49 years old	33
50-59 years old	35
60 years or older	14
What is the highest degree or level of education you have completed?	
Less than High School/ High School Diploma/ GED	2
Certification/ Some College/ Associate's Degree	5
Bachelor's Degree	28
Advanced Degrees (Post Bachelor's Degree)	65
Are you an individual with a disability?	
Yes	6
No	94
Are you:	
Male	58
Female	42
Are you transgender?	
Yes	_
No	_
Which one of the following do you consider yourself to be?	
Straight, that is not gay or lesbian	
Gay or Lesbian	_
Bisexual	_
Something else	_

Notes: Demographic results are unweighted. The sum of percentages may not add to 100 due to rounding. For confidentiality purposes, if there are fewer than 4 responses to a **single** personal demographic category, all results for that question are suppressed. If there are fewer than 4 responses in **multiple** personal demographic categories, only those are suppressed, and remaining data are displayed.



Appendix D: Participating Agencies by Employee Population Size Categories

Very Large Agencies (>75,000 employees)

Department of Agriculture

Department of Defense

Department of the Army

Department of the Navy

Department of the Air Force

OSD, Joint Staff, Defense Agencies, and Field Activities (DOD 4th Estate)

Department of Health and Human Services

Department of Homeland Security

Department of Justice

Department of the Treasury

Large Agencies (10,000–74,999 employees)

Department of Commerce

Department of Energy

Department of Labor

Department of State

Department of the Interior

Department of Transportation

Environmental Protection Agency

General Services Administration

National Aeronautics and Space Administration

Social Security Administration

Medium Agencies (1,000–9,999 employees)

Court Services and Offender Supervision Agency

Department of Education

Department of Housing and Urban Development

Equal Employment Opportunity Commission

Federal Communications Commission

Federal Energy Regulatory Commission

Federal Trade Commission

National Archives and Records Administration

National Credit Union Administration

National Labor Relations Board

National Science Foundation

Nuclear Regulatory Commission

Office of Personnel Management

Small Business Administration

U.S. Agency for Global Media

U.S. Agency for International Development

Small Agencies (100–999 employees)

American Battle Monuments Commission

Commodity Futures Trading Commission

Consumer Product Safety Commission

Corporation for National and Community Service

Export-Import Bank of the United States

Farm Credit Administration

Federal Election Commission

Federal Housing Finance Agency

Federal Labor Relations Authority

Federal Maritime Commission

Federal Mediation and Conciliation Service

Federal Retirement Thrift Investment Board

International Boundary and Water Commission

Merit Systems Protection Board

National Endowment for the Arts

National Endowment for the Humanities

National Gallery of Art

National Indian Gaming Commission

National Transportation Safety Board

Office of Management and Budget

Office of the U.S. Trade Representative

Pension Benefit Guaranty Corporation

Railroad Retirement Board

Selective Service System

Surface Transportation Board

U.S. International Development Finance Corporation

U.S. International Trade Commission

U.S. Office of Special Counsel

Very Small Agencies (<100 employees)

AbilityOne Commission

African Development Foundation

Chemical Safety and Hazard Investigation Board

Commission on Civil Rights

Defense Nuclear Facilities Safety Board

Farm Credit System Insurance Corporation

Federal Mine Safety and Health Review Commission

Institute of Museum and Library Services

Inter-American Foundation

John F. Kennedy Center for the Performing Arts

Marine Mammal Commission

National Capital Planning Commission

National Mediation Board

Occupational Safety and Health Review Commission

Office of Navajo and Hopi Indian Relocation

Postal Regulatory Commission

U.S. Access Board

U.S. Office of Government Ethics

U.S. Trade and Development Agency

Note: All agencies listed in the Small and Very Small categories make up the Small Agencies, Combined benchmark category, with the exception of the Office of Management and Budget, Pension Benefit Guaranty Corporation, and Railroad Retirement Board.



United States
Office of Personnel Management
Office of Strategy and Innovation

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